

# Cooperation & Shared Services

July 2024



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## July 2024

### **Local Governments in Western Australia have a strong history of working collaboratively to maximise resources to deliver outcomes that would be difficult to achieve alone.**

They do this in a number of ways, through formal legislative arrangements for specific services such as Regional Councils, through less formal governance arrangements such as Voluntary Groups of Local Governments (ROCs) for regional planning and projects, and by using a range of other arrangements such as Incorporated Bodies, Memorandums of Understanding and Service Delivery Agreements on a fee for service basis for specific services or functions.

They have access to a range of governance arrangements ranging from formal legislative structures to less formal and ad hoc arrangements which together provide Local Governments with flexibility and scalability relative to risk, scope, capacity and capability and the collaborating Local Governments.

It is important to note that Local Governments also actively seek to work collaboratively with Government agencies, industry, local business, and civil society in delivering community outcomes. Across regional WA, Local Governments work closely with Regional Development Commissions and regional offices of the Commonwealth's Regional Development Australia (RDA) network to undertake regional planning, develop regional projects, and leverage State and Federal funding.

This compilation of Cooperation and Shared Services across Western Australia is a result of information gathering from the sector and may not be exhaustive.

Any additions or corrections should be sent to Naoimh Donaghy at [ndonaghy@walga.asn.au](mailto:ndonaghy@walga.asn.au)



# Regional Cooperation

Regional Councils can be established under section 3.61-3.68 of the *Local Government Act 1995* into formal entities that operate with the same governance requirements as Local Governments. Regional Councils were established primarily to provide regional waste services; however, some have gradually diversified the provision of service delivery to their member Councils.

## Regional Local Governments

<b>Eastern Metropolitan Regional Council (EMRC)</b>	<b>Western Metropolitan Regional Council</b>
Bassendean	Claremont
Bayswater	Cottesloe
Mundaring	Mosman Park
Swan	Peppermint Grove
<b>Rivers Regional Council</b>	Subiaco
Armadale	<b>Bunbury Harvey Regional Council</b>
Gosnells	Harvey
Mandurah	Bunbury
Murray	<b>Murchison Regional Vermin Council</b>
Serpentine-Jarrahdale	Cue
South Perth	Meekatharra
<b>Resource Recovery Group</b>	Mt Magnet
East Fremantle	Sandstone
Fremantle	Yalgoo
Melville	<b>Mindarie Regional Council</b>
<b>Catalina Regional Council</b>	Cambridge
Cambridge	Joondalup
Joondalup	Perth
Perth	Stirling
Stirling	Victoria Park
Victoria Park	Vincent
Vincent	Wanneroo
Wanneroo	

# Regional Cooperation

A number of voluntary organisations of Councils have been established to work collaboratively for regional planning and shared projects that benefit a region. Governance arrangements can vary, but most operate under a memorandum of understanding with administrative support often provided by the members' Councils.

## Voluntary Regional Organisation of Councils

<b>4WDL VROC</b>	<b>WEROC – Wheatbelt East</b>
Dumbleyung	Bruce Rock
Lake Grace	Kellerberrin
Wagin	Merredin
West Arthur	Tammin
Williams	Westonia
Woodanilling	Yilgarn
<b>AROC (Avon)</b>	<b>MZSG (Murchison Zone Strategy Group) MEG (Murchison Executive Group)</b>
Goomalling	Cue
Northam	Meekatharra
Toodyay	Mt Magnet
Victoria Plains	Murchison
York	Sandstone
<b>GVROC (Goldfields)</b>	Yalgoo
Coolgardie	<b>Southern Link VROC</b>
Dundas	Cranbrook
Esperance	Kojonup
Kalgoorlie-Boulder	Plantagenet
Laverton	Broomehill-Tambellup
Leonora	Gnowangerup
Menzies	Katanning
Ngaanyatjarraku	
Wiluna	

# Regional Cooperation

## Voluntary Regional Organisation of Councils continued

<b>Western Suburbs Alliance</b>	<b>Perth South West Metropolitan Alliance</b>
Claremont	Cockburn
Cambridge	East Fremantle
Subiaco	Fremantle
Nedlands	Kwinana
Cottesloe	Melville
Mosman Park	Rockingham
Peppermint Grove	
<b>NEWROC (North Eastern Wheatbelt Regional Organisation of Councils)</b>	<b>The Kimberley Regional Group</b>
Dowerin	Broome
Koorda	Derby/West Kimberley
Mount Marshall	Halls Creek
Mukinbudin	Wyndham/East Kimberley
Nungarin	
Trayning	<b>Perth Inner City Group</b>
Wyalkatchem	Collaboration to enhance the strategic outcomes of each organisation as innovators in local government, create appealing destinations for local community, industry, and investors.
<b>ROEROC – Roe District</b>	Perth
Corrigin	Subiaco
Kondinin	Vincent
Kulin	Victoria Park
Narembeen	South Perth
<b>Bunbury Geographe Group of Councils</b>	
Bunbury	
Capel	
Collie	
Donnybrook Balingup	
Dardanup	
Harvey	

# Regional Cooperation

Some Local Governments have established and participate in other forums, most commonly incorporated bodies, and often with an economic development focus. Some forums include other stakeholders apart from Local Governments.

## Other Cooperative Bodies & Forums

<b>South Coast Alliance Inc.</b>	<b>Growth Alliance Perth and Peel (GAPP)</b>
Regional collaborative Alliance with a common purpose to deliver regional economic development outcomes	GAPP Councils are advocates for the development of a special purpose fund that will enable the WA State and Local Governments to collaborate and build major outer metropolitan sporting facilities
Albany	Armadale
Denmark	Cockburn
Plantagenet	Gosnells
Jerramungup	Kalamunda
<b>Warren Blackwood Alliance of Councils</b>	Kwinana
The WBAC aims to highlight and progress key issues that have a regional impact and to be a voice for the Warren Blackwood area. It also leads the way in partnership development, relationship building and progressing projects by establishing a respected reputation with key stakeholders	Mandurah
Bridgetown-Greenbushes	Rockingham
Manjimup	Serpentine-Jarrahdale
Nannup	Swan
<b>Marradong VROC</b>	Wanneroo
The VROC has been established following the winding up of the Hotham Williams Voluntary Regional Organisation, and has been established to progress major initiatives, including those of the previous HWEDA, within the group's boundaries.	<b>Central East Accommodation and Care Alliance</b>
Boddington	Collaboration for the provision of independent living units in all shires through an incorporated body
Wandering	Bruce Rock
Williams	Kellerberrin
Cuballing	Merredin
	Mt Marshall
	Mukinbudin
	Westonia
	Wyalkatchem
	Yilgarn
	<b>Cockburn Sound Coastal Alliance</b>
	Regional partnership to assist with coastal adaptation by building and sharing knowledge and assisting with the development of strategies
	Cockburn
	Fremantle
	Kwinana
	Rockingham

# Regional Cooperation

## Other Cooperative Bodies & Forums Continued

<b>WA Regional Capitals Alliance</b>	<b>Wheatbelt South Aged Housing Alliance (WSAHA)</b>
RCAWA advocates for strategic planning for growth and investment in Western Australia’s regional capitals.	Collaboration for the provision of independent living units in all Shires through an incorporated body
Albany	Wickepin
Broome	Corrigin
Bunbury	Cuballing
Busselton	Kondinin
Esperance	Kulin
Greater-Geraldton	Narembeen
Kalgoorlie-Boulder	Narrogin
Karratha	Wandering
Port Hedland	<b>Perth Hills Tourism Alliance (PHTA)</b>
Northam	The Perth Hills Tourism Alliance (PHTA) is a strategic alliance and demand driver to provide joint tourism marketing spread across the Perth Hills region
<b>Peron Naturaliste Partnership</b>	Mundaring
Regional partnership to consider the implications of climate change on the coastline and develop flexible adaptation pathways.	Kalamunda
Bunbury	Armadale
Busselton	Serpentine-Jarrahdale
Capel	Swan
Dardanup	<b>Bunbury Geographe Economic Alliance (BGEA)</b>
Harvey	The BGEA vision is to facilitate the economic development and promote the Bunbury Geographe region through partnership.
Mandurah	Albemarle Lithium
Murray	City of Bunbury
Rockingham	Edith Cowan University
Waroona	Harvey Water
<b>LinkWA – Freight and Logistics Alliance</b>	Shire of Dardanup
Link WA is Western Australia’s key freight and logistics hub for local, regional, national, and international freight movements.	Shire of Donnybrook Balingup
Belmont	Shire of Harvey
Canning	WA Plantation Resources
Kalamunda	
Swan	

# Regional Cooperation

## Other Cooperative Bodies & Forums Continued

<b>Bunbury Geographe Tourism Partnership</b>
We exist to grow the visitor economy through leadership, promotion, and development.
Bunbury
Capel
Collie
Donnybrook-Balingup
Dardanup
Harvey
Australia's South West Development Commission
<b>Murchison GeoRegion</b>
A cooperative body to promote Geo Tourism in the region
Mt Magnet
Cue
Sandstone
Yalgoo
Meekatharra
Wiluna
Murchison

<b>Global Advanced Industry Hub (Planning Framework)</b>
MoU between the LGAs and the WAPC to establish a pathway to standardise planning controls over the Global Advanced Industry Hub (Western Trade Coast).
Rockingham
Kwinana
Cockburn

# Shared Services

Many Local Governments across Western Australia work collaboratively with other Local Governments to maximise their resources for the delivery of specific services.

Arrangements may be ad hoc or more formalised through contracts and shared service arrangements, often on a fee for service basis.

In 2018 WALGA undertook a project to identify where Local Governments across the State are working collaboratively with each other to maximise their resources. Forty-nine valid responses were received across a wide range of areas including:



Building Services



Financial Services



Planning Services



Community Services



Health and Aged Care Services



Plant & Equipment



Economic Development



ICT & Communications



Ranger Services



Records Management



Emergency Management



Landcare and Environmental Management



Tourism



Environmental Health



Library Services



Waste Management


# Shared Services

Although not exhaustive, the following summary provides a snapshot of the range and longevity of many collaborative arrangements in operation that often respond to capacity challenges. This demonstrates how Local Government as a sector has been consistently looking for innovative ways to create efficiencies, improve productivity, and deliver important services to their communities.



**Local Governments identified the following benefits of cooperation:**

- Access to cost effective additional expert staff resources
- Increased sharing of knowledge and expertise improves decision-making
- Maximising human, capital and financial resources on an 'as needs' basis
- Increased success with grant funding applications
- Stronger advocacy and negotiating position
- Ability to provide important services that would be otherwise unaffordable



**Despite the benefits, the following challenges were identified:**

- Resources required or initial start-up of a cooperative arrangement including time, money, shared expectations, agreement on deliverables
- Establishing systems and processes
- Travel distances for shared staff
- Dealing with conflict
- Parochialism

# Shared Services



## Key success factors:

Formalising governance and service delivery arrangements

Meeting legislative and compliance requirements

Shared commitment at all levels (political and administrative)

Consistent communication and messaging

Flexibility

Access to professional staff

Community satisfaction with outcomes

Council satisfaction with outcomes



## Other areas to explore cooperation opportunities were identified as:

Asset Management

Road Maintenance

Community Development

Process Mapping and development of Systems and Procedures



## The sector would appreciate assistance with:

Model Agreement/Template Contracts

Facilitation of regional cooperation

Shared portal of useful resources and case studies

# Current Shared Services

## Building Services

Lead Local Government	Participating Local Governments	Description	Governance Mechanism	Years Operating
Albany	Cranbrook Jerramungup Ravensthorpe	Provision of Building Services and Mentoring Service by City of Albany	Service Agreement with Fee for Service	2-5 years
Chittering	Gingin Koorda	Provision of Building Services by Shire of Chittering	Service Agreement with Fee for Service	Less than 2 years
Claremont	Claremont Peppermint Grove	Provision of Building Maintenance Services by Town of Claremont	Memorandum of Understanding	1 year
Dandaragan	Cocos-Keeling Coorow	Provision of Building Services by Shire of Dandaragan	Service Agreement with Fee for Service	Cocos – 1 year Coorow – 2 years
Derby/West Kimberley	Derby/West Kimberley/Kwinana	Process Mapping and development of Systems and Procedures	Service Agreement with Fee for Service	< 1 year
Nedlands	Claremont Nedlands Peppermint Grove Waroona	Provision of Building Services and pool inspections programs by City of Nedlands	Service Agreement with Fee for Service	2-5 years
Greater Geraldton	Carnamah Carnarvon Irwin Mingenew Morawa Northampton Perenjori Three Springs Shark Bay	Provision of Building Services by City of Greater Geraldton	Memorandum of Understanding	Less than 2 years
Kalamunda	Bruce Rock Corrigin Narembeen Wandering West Arthur	Provision of Building Services by Shire of Kalamunda	Memorandum of Understanding	2-5 years
Karratha	Ashburton	Provision of Building Services by City of Karratha	Service Agreement with Fee for Service	2-5 years
Kojonup	Cranbrook	Provision of Building Services by Shire of Kojonup	Shared Service with Fee for Service	Less than 3 years

# Current Shared Services

## Building Services Continued

Lead Local Government	Participating Local Governments	Description	Governance Mechanism	Years Operating
Mount Magnet	Cue Cranbrook Menzies Sandstone Yalgoo	Provision of Building and Environmental Health Services by Shire of Mount Magnet	Shared Service with Fee for Service	2-5 years
Narrogin	Dumbleyung Kent Kojonup Lake Grace Wickepin Woodanilling	Provision of Building Services by Shire of Narrogin	Service Agreement with Fee for Service	2-10 years
Northampton	Shark Bay	Provision of Building Services by Shire of Northampton	Service Agreement with Fee for Service	5-10 years
Wagin	Williams	Provision of Building Services by Shire of Wagin	Service Agreement with Fee for Service	
Victoria Park	Derby/West Kimberley	Provision of Building Query Services	Memorandum of Understanding	2-5 years

## Community Services & Community Development

Lead Local Government	Participating Local Governments	Description	Governance Mechanism	Years Operating
Joondalup & Stirling	Joondalup Stirling	Annual Skate & BMX Event	Memorandum of Understanding	-

# Current Shared Services

## Economic Development

Lead Local Government	Participating Local Governments	Description	Governance Mechanism	Years Operating
Lead Local Government Rotates	Cue Meekatharra Mount Magnet Murchison Sandstone Yalgoo	Regional cooperation on projects that contribute to regional economic development outcomes.  Development of the Murchison sub-Regional Economic Development Plan aligned with Midwest Development Commission Regional Blueprint	Murchison Executive Group (MEG) Voluntary Regional Group  Murchison Economic Development Strategy	Less than 2 years
Joondalup & Wanneroo	Joondalup Wanneroo	Cooperation and liaison between respective Economic Development Units for information sharing, advocacy, and cooperation for the region	Ad Hoc	5-10
Toodyay	Goomalling Northam Toodyay York	Regional cooperation on projects that contribute to regional economic development outcomes including regional aged care needs, recreation facilities audit, freight network funding, events, and distribution of the regional component of the Country Local Government Fund.	Voluntary Regional Group - Avon Regional Organisation of Councils (AROC)	10+
Williams	Dumbleyung Lake Grace Kent Wagin West Arthur Williams Woodanilling	Regional cooperation on projects that contribute to regional economic development outcomes including the construction of well-aged housing across all Shires	Voluntary Regional Group – 4WDL ROC	5-10
Augusta-Margaret River (rotates)	Augusta-Margaret River Busselton	Regional cooperation on projects that contribute to regional economic outcomes	Voluntary Regional Group - Cape ROC	

# Current Shared Services

## Economic Development Continued

Lead Local Government	Participating Local Governments	Description	Governance Mechanism	Years Operating
Lead Local Government Rotates	Bridgetown-Greenbushes Boyup Brook Donnybrook-Balingup Manjimup Nannup	Development of Residential Prospectus resulting from Talison Lithium Expansion in Greenbushes	Collaboration with South West Development Commission and Talison Lithium	Less than 2 years
Lead Local Government Rotates	Bunbury Capel Dardanup Harvey	Bunbury Geographe Reconciliation Action Plan 'Reflect'	Plan	1 year
Managed by Regional Development Australia	Augusta-Margaret River Boyup Brook Bridgetown-Greenbushes Bunbury Busselton Capel Collie Dardanup Donnybrook-Balingup Harvey Manjimup Nannup	South West Councils and Regional Development Australia – South West.  To buy and have access to Economic and Community Data to inform community and Council in decisions	Memorandum of Understanding	
Dardanup	Augusta-Margaret River Boyup Brook Bunbury Busselton Collie Dardanup Donnybrook-Balingup Harvey Manjimup Nannup	Designated Area Migration Agreement	Memorandum of Understanding	MoU effective until the Feasibility Study and Implementation Plan to establish a Designated Area Migration Agreement has been completed
Kwinana	Cockburn East Fremantle Fremantle Kwinana Melville Rockingham	Perth South West Metropolitan Alliance	The Board is supported by a committee structure that provides input into business activities and technical advice in specialist areas where specific expertise is required	United Regional Vision 2036

# Current Shared Services

All Local Governments across Western Australia participate in Local Emergency Management Committees and share Local Emergency Management Arrangements in accordance with the *Emergency Management Act 2005* in partnership with Department of Fire and Emergency Services (DFES). In addition to their obligations under the Act, many Local Governments work collaboratively to ensure they can meet these obligations and add value to the important task of keeping their communities safe, which often includes the sharing of a Community Emergency Services Manager (CESM) under a Memorandum of Understanding with DFES.

## Emergency Management

Lead Local Government	Participating Local Governments	Description	Governance Mechanism	Years Operating
Brookton	Brookton Corrigin Pingelly	Shared Community Emergency Services Manager		
Bunbury	Augusta-Margaret River Boyup Brook Bridgetown-Greenbushes Bunbury Busselton Capel Collie Dardanup Donnybrook-Balingup Harvey Manjimup Nannup	Shared emergency response and recovery activities in case of a regional emergency event	Memorandum of Understanding	Ongoing
Bunbury	Bunbury Dardanup Donnybrook-Balingup Manjimup	Bushfire Risk Management Planning Coordinator	Memorandum of Understanding	2 years
Collie	Collie West Arthur	Shared Community Emergency Services Manager	Memorandum of Understanding	1 year
Shared	Carnamah Coorow Irwin	Sharing of a Community Emergency Services Manager		
Shared	Carnamah Coorow Irwin	Sharing of a Bushfire Risk Mitigation Coordinator		
Carnamah	Carnamah Morawa Perenjori Coorow Irwin	Provision of Mutual Aid during Emergencies and Post Incident Recovery		

# Current Shared Services

## Emergency Management Continued

Lead Local Government	Participating Local Governments	Description	Governance Mechanism	Years Operating
Corrigin	Beverley Brookton Corrigin Cuballing Dumbleyung Kulin Lake Grace Narrogin Pingelly Quairading Wagin Wandering West Arthur Wickepin Williams	Provision of Mutual Aid during Emergencies and Post Incident Recovery	Memorandum of Understanding	Currently under review
Cuballing	Cuballing Narrogin	Combined Local Emergency Management Committee	Memorandum of Understanding	
Dandaragan	Coorow Dandaragan Irwin	Bushfire Risk Management Planning Officer		
Dandaragan	Dandaragan Murray Mandurah Rockingham Waroona	Shared emergency recovery activities in case of a regional emergency recovery event	Memorandum of Understanding	2-5 years
Dandaragan	Ashburton Dandaragan East Pilbara Karratha Port Hedland South West Zone of WALGA (12 Local Governments)	Shared emergency recovery activities in case of a regional emergency recovery event	Memorandum of Understanding	5-10 years
Jerramungup	Jerramungup Ravensthorpe	Sharing of a Bushfire Risk Management Planning Officer (BRMPO)	Memorandum of Understanding	1 year
Mandurah	Rockingham Mandurah Murray Serpentine Jarrahdale Waroona	Provision of mutual aid during emergencies and recovery efforts	Memorandum of Understanding	8 years

# Current Shared Services

## Emergency Management Continued

Lead Local Government	Participating Local Governments	Description	Governance Mechanism	Years Operating
Nungarin	Nungarin Trayning	Joint Local Emergency Management Committee	Partnering Agreement	Ongoing – established 2023
Quairading	Cunderdin Tammin Quairading	Provision of a Shared Community Emergency Services Manager	Memorandum of Understanding	Less than 2 years
Quairading	DFES Kellerberrin Northam Quairading	The establishment and sharing of a Bushfire Risk Mitigation Coordinator	Partnering Agreement	
Ravensthorpe	Jerramungup Ravensthorpe	Sharing of a Community Emergency Services Manager (CESM) under a Memorandum of Understanding with DFES.	Memorandum of Understanding	4 years
Wanneroo	Bassendean Joondalup Kalamunda Mundaring Stirling Swan Wanneroo	Metro North & East Recovery Group for the provision of mutual aid for recovery during emergencies	Partnering Agreement	10+
Western Central Local Emergency Management Group	Cambridge Claremont Cottesloe Mosman Park Nedlands Peppermint Grove Subiaco Vincent	Combined Local Emergency Management Committee	Memorandum of Understanding	2-5 years
Western Central Local Emergency Management Group	Broome Derby/West Kimberley Halls Creek Wyndham/East Kimberley	Agreement between DFES and participating Local Governments to manage <i>Bush Fires Act</i> responsibilities	Memorandum of Understanding	5+ years

# Current Shared Services

## Environmental Health

Lead Local Government	Participating Local Governments	Description	Governance Mechanism	Years Operating
Albany	Jerramungup Ravensthorpe	Provision of Environmental Health Services by City of Albany	Service Agreement with Fee for Service	2 years
Bassendean	Bassendean Bayswater Belmont Swan Victoria Park	<b>East Swan River Contiguous Local Authority Group (ESR CLAG)</b> The ESR CLAG meets bi-monthly during the mosquito season, sharing information regarding complaints and trapping data, to measure the effectiveness of mosquito control measures. A representative from DoH WA also attends the meetings to provide technical assistance and updates on state-wide issues, as well as the latest Ross River Virus and Barmah Forest Virus figures for cases identified within each member Council.	Memorandum of Understanding	10+ years
Bunbury	Bunbury Dardanup Harvey	Health (Mosquito Management – Leschenault CLAG)	Memorandum of Understanding	15+ years
Bunbury	Bunbury Busselton Capel Dardanup Harvey	Health (Joint Public Awareness Mosquito Management – Leschenault & Geographe CLAGs)	Memorandum of Understanding	5 years
Corrigin	Corrigin Kondinin Kulin Lake Grace Narembeen	Provision of Environmental Health Services to members of RoeROC plus Lake Grace	Agreement under Voluntary Regional Group (RoeROC)	5-10 years
Cottesloe	Peppermint Grove	Provision of Environmental Health Services by Town of Cottesloe	Service Agreement with fee for service	2-5 years
Dandaragan	Cocos-Keeling Coorow Gingin Moora	Provision of Environmental Health Services by Shire of Dandaragan	Service Agreement with Fee for Service	Cocos – 1 Coorow – 2 Gingin – as needs Moora – 2

# Current Shared Services

## Environmental Health Continued

Lead Local Government	Participating Local Governments	Description	Governance Mechanism	Years Operating
Greater Geraldton	Mid West Local Governments	Provision of Environmental Health Services (ad hoc on request) by the Shire of Greater Geraldton	Fee for Service upon request	As required
Irwin	Carnamah Mingenew Three Springs	Provision of Environmental Health Services – shared environmental health officer – by Shire of Irwin	Memorandum of Agreement	>2 years
Joondalup & Wanneroo Shared	Joondalup Wanneroo	Midge Management Strategy Partnership for the management of nuisance midges within the wetland system of Yellagonga Regional Park	Midge Partnership Agreement	10+ years
Merredin	Kellerberrin	Provision of Environmental Health Services by Shire of Merredin	Contracted Shared Service with fee for service	>2 years
Mount Magnet	Cranbrook Cue Menzies Sandstone Wiluna Yalgoo	Provision of Environmental Health Services – shared environmental health officer – by Shire of Mount Magnet	Contracted Shared Service with fee for service	2-5 years
Narrogin	Wandering West Arthur Wickepin	Provision of Environmental Health Services by the Shire of Narrogin (ad hoc on request)	Service Agreement with Fee for Service	2-5 years
Narrogin	Wickepin Wagin Williams Wandering	Provision of Environmental Health Services by Shire of Narrogin	Service Agreement with fee for service	>2 years
Northampton	Chapman Valley Shark Bay	Provision of Environmental Health Services by Shire of Northampton	Service Agreement with Fee for Service	5-10 years
Victoria Park	Morawa	Provision of Environmental Health Services by the Town of Victoria Park	Memorandum of Understanding	5+ years

# Current Shared Services

## Financial Services

Lead Local Government	Participating Local Governments	Description	Governance Mechanism	Years Operating
Williams	Wandering Williams	Provision of Financial Management Service	Memorandum of Understanding	< 2 years

## Health & Aged Care Services

Lead Local Government	Participating Local Governments	Description	Governance Mechanism	Years Operating
Shared	Claremont Cottesloe Mosman Park Peppermint Grove	Provision of Home and Community Care Services by Shine Community Services and Curtin Care	Legal Contract	5-10 years
Narrogin	Boddington Cuballing Narrogin Pingelly Wagin Wickepin Williams	Homecare (HACC) and Community Health Care Support Packages with clients through these local governments	With individual clients through Care Packages	< 2 years
Pingelly	Brookton Beverley Pingelly	Provision of Aged Support and Care Services	Memorandum of Understanding	2-5 years
Trayning	Mt Marshall Mukinbudin Nungarin Trayning	Provision of support to the Kununoppin Practice	Memorandum of Understanding	
Wagin	Wagin West Arthur	Provision of homecare services	Memorandum of Understanding	1-2 years
Shared	Bunbury Dardanup Harvey	Greater Bunbury Age-Friendly Communities Strategy	Strategy	2 years
Shared	Carnamah Coorow Three Springs	Sharing of Medical Services		
Wyalkatchem	Koorda Wyalkatchem	Jointly contribute to a GP service	Partnership	

# Current Shared Services

## Health & Aged Care Services Continued

Lead Local Government	Participating Local Governments	Description	Governance Mechanism	Years Operating
Shared	Joondalup Stirling Wanneroo	Tri-Cities Agreement to align the development of Age-Friendly Strategies, coordinate priorities and collaborate on shared projects.	Ad hoc	< 2 years
Shared	Bruce Rock Kellerberrin Merredin Mt Marshall Mukinbudin Nungarin Westonia Wyalkatchem Yilgarn	Research in conjunction with the Wheatbelt Development Commission and Regional Development Australia Wheatbelt in regard to housing, health care beds and other age-appropriate related resources across the region	Central East Accommodation and Care Alliance	

## ICT/Communications

Lead Local Government	Participating Local Governments	Description	Governance Mechanism	Years Operating
Bunbury	Bunbury WA Police – Bunbury	Monitoring of CCTV	Memorandum of Understanding	4 years
Greater Geraldton	Chapman Valley	Synergy Software patch updates	Upon request for fee for service	Ad hoc
Greater Geraldton	Chapman Valley Perenjori	Hosting of services and storage for both Production and Disaster Recovery by the Shire of Greater Geraldton	Contracted Service via Geraldton data centre – Shared Services Agreement	1+ years
Manjimup	Manjimup Nannup	Provision of ICT Services	Service Agreement with fee for service	10+ years
Stirling	Catalina Regional Council	Provision of IT and Governance support by the City of Stirling	Memorandum of Understanding	2+ years

# Current Shared Services

## Landcare & Environmental Management

Lead Local Government	Participating Local Governments	Description	Governance Mechanism	Years Operating
Melville	Cockburn East Fremantle Fremantle Kwinana Melville	Regional Management of Environmental Assets in the South West Metropolitan Region	Consultant Contract Reference Group chaired by Elected Member	Reference Group since 2013  Consultant Contract 2016/17 – 2019/20
Mount Magnet	Cue Meekatharra Mount Magnet Sandstone Yalgoo	Murchison Regional Vermin Council – construction and maintenance of vermin fences	Memorandum of Understanding	10+ years
Shared	Joondalup Wanneroo	Yellagonga Integrated Catchment Management Plan in partnership with Department of Biodiversity, Conservation and Attractions (DCA)	Memorandum of Understanding	5-10 years
Shared	Boddington Cuballing Wandering Williams	Funding of a Natural Resource Management (NRM) Coordinator who is managed by the Peel Harvey Catchment Council and supports the Local Governments	Memorandum of Understanding	2-5 years
Shared	Armadale Gosnells Serpentine-Jarrahdale	Collaboration in the work of a Landcare Group to deliver the environmental education program 'Switch Your Thinking'	Alliance	10+ years
Wagin	Wagin Woodanilling	Provision of a Natural Resource Management Officer	Memorandum of Understanding	10+ years

# Current Shared Services

Many Local Governments across regional Western Australia participate in a Regional Library Scheme under an Agreement with the State Library of WA. Under this arrangement, a regional public library provides support services to small public libraries in accordance with an agreed Annual Activity Plan. Regional Libraries receive funding from the State Government via the State Library for the provision of this service. These arrangements have not been included in the list of examples of cooperation and shared services between public libraries below.

However, in addition to these regional services, the City of Albany, the City of Port Hedland, the City of Karratha, the City of Greater Geraldton, and the Shire of Merredin seek additional funds from Local Governments within their region for a range of services such as coordinating author visits, providing training and workshops, providing bulk loans and supporting a regional library computer management system (LMS). Some also host an annual professional development forum with contributing funding from libraries in the region and the State Library.

## Library Services

Lead Local Government	Participating Local Governments	Description	Governance Mechanism	Years Operating
Albany	Albany Broomehill-Tambellup Cranbrook Denmark Gnowangerup Jerramungup Katanning Kojonup Murray Plantagenet	Southern WA Library Consortium - shared cost of Library Management System to share Library resources. System administration services delivered by City of Albany.	Participation Agreement	5 years
Dardanup	Boddington Boyup Brook Bridgetown-Greenbushes Bunbury Busselton Capel Dardanup Donnybrook-Balingup Harvey Manjimup Nannup	South West Libraries Consortia – shared cost of a Library Management System to connect and combine the shared resources of libraries across the South West	Legal Contract	< 2 years
Greater Geraldton	Carnarvon Chapman Valley Coorow Dandaragan Greater Geraldton Mingenew Northampton	Coordination of the Mid-West Sirsi Dynix Consortium for Library Management System (LMS)		
Shared	Claremont Cottesloe Mosman Park Nedlands Peppermint Grove Subiaco	Western Suburbs Regional Library Services Group (WSLG) – includes a shared Library Management IT System.	Joint Tender process for procurement of LMS. Shared Strategic Plan	10+ years
Peppermint Grove	Cottesloe Mosman Park Peppermint Grove	Joint library	Legal Agreement	10+ years

# Current Shared Services

## Library Services Continued

Lead Local Government	Participating Local Governments	Description	Governance Mechanism	Years Operating
Melville	Canning Mandurah Melville Victoria Park	Consortia arrangement for purchase of e-books	Consortia Agreement	< 1 year
Wanneroo Swan Joondalup (shared)	Joondalup Swan Wanneroo	Reciprocal agreement to lend locally owned library materials via inter library loan between the Local Governments.	Memorandum of Understanding	5-10 years
Shared	Bunbury Capel Dardanup	Greater Bunbury Early Years Strategy	Strategy	2018-2023
Facilitated by WALGA	Armadale, Bayswater, Bassendean, Belmont, Cambridge, Canning, Cockburn, Fremantle, Gosnells, Joondalup, Kalamunda, Kwinana, Mandurah, Melville, Shire of Mundaring, Nedlands, Shire of Peppermint Grove, Perth, Rockingham, Shire of Serpentine Jarrahdale, South Perth, Stirling, Subiaco, Swan, Victoria Park, Vincent, Wanneroo	WALGA facilitates an inter-loan courier service for the return of library stocks through the Public Libraries WA metropolitan network under a shared cost arrangement. This is contracted through Alinea under a WA Disability Enterprise arrangement.	WALGA Preferred Supplier Contract	7+ years

## Ranger Services

Lead Local Government	Participating Local Governments	Description	Governance Mechanism	Years Operating
Broomehill-Tambellup	Broomehill-Tambellup Kojanup	Provision of Ranger Services	Service Agreement with Fee for Service	
Bunbury	Bunbury Capel Dardanup	Animal Re Homing Service (B.A.R.R.C. and S.A.F.E.)	Memorandum of Understanding	< 2 years
Collie	West Arthur	Provision of Ranger Services	Memorandum of Understanding	10+ years
Cottesloe	Peppermint Grove	Provision of Ranger Services	Service Agreement with Fee for Service	2-5 years

# Current Shared Services

## Ranger Services Continued

Lead Local Government	Participating Local Governments	Description	Governance Mechanism	Years Operating
Merredin	Nungarin Westonia	Provision of Ranger Services	Memorandum of Understanding	5-10 years
Narrogin	Cuballing Wickepin	Provision of Ranger Services	Service Agreement with Fee for Service	< 2 years
Shared	Goomalling Northam Toodyay Victoria Plains	Ad hoc Ranger Relief Services	Ad hoc	< 2 years
Shared	Cue Laverton Leonora Meekatharra Menzies Mt Magnet Yalgoo	Animal Control	Contracted Shared Service with Fee for Service	2-5 years

## Records Management

Lead Local Government	Participating Local Governments	Description	Governance Mechanism	Years Operating
Broomehill-Tambellup	Broomehill-Tambellup Cranbrook Kojonup Plantagenet	Shared Resource for the Shared Archive Repository	Administered through the Southern Link Voluntary Regional Group	5-10 years
Broomehill-Tambellup	Broomehill-Tambellup Cranbrook Kojonup Plantagenet	Archive Storage Facility	Memorandum of Understanding	2-5 years
Coolgardie	Coolgardie Dundas Esperance Kalgoorlie-Boulder Laverton Leonora	Storage and Disposal of Records	Administered through the Goldfields Voluntary Regional Group (GVROC)	2-5 years
Greater Geraldton	Greater Geraldton Perenjori	Review of Record Keeping Plan and preparation for Submission to State Records Officer (SRO)	Fee for Service upon request	Ad hoc
Greater Geraldton	Greater Geraldton Mingenew	Application of General Disposal Authority (GDA) and End Of year Disposal Preparation	Fee for Service upon request	Ad hoc

# Current Shared Services

## Waste Management

Lead Local Government	Participating Local Governments	Description	Governance Mechanism	Years Operating
Corrigin	Corrigin Kondinin Kulin Narembeen	Shared Waste Contract for collection services and ownership of a shared landfill facility	Roe Voluntary Group of Councils (RoeROC)	5-10 years
Greater Geraldton	Chapman Valley Greater Geraldton Irwin Northampton	Refuse Removal and Disposal for the Region	Legal Contract	2-5 years
Narrogin	Cuballing	Shared regional waste site	Legal Contract	5+ years
Ravensthorpe	Jerramungup Ravensthorpe	Regional Waste Site with shared approach to waste management	Memorandum of Understanding	4 years
Toodyay	Goomalling Northam Toodyay Victoria Plains York	Waste Minimisation Plan	Ad hoc	2-5 years

## Planning Services

Lead Local Government	Participating Local Governments	Description	Governance Mechanism	Years Operating
Bayswater	Bassendean	Provision of Design Review Panel Services by the City of Bayswater	Service Agreement with Fee for Service	2 – 5 years
Chapman Valley	Coorow Menzies Mingenew Perenjori Three Springs	Provision of Planning Services on a needs basis by the Shire of Chapman Valley	Ad hoc	5-10 years
Dandaragan	Coorow Cocos-Keeling	Provision of Planning Services by the Shire of Dandaragan	Service Agreement with Fee for Service	Coorow – 2 Cocos – 1
Esperance	Ravensthorpe	Provision of Planning Services by the Shire of Esperance	Service Agreement with Fee for Service	2 – 5 years
Narrogin	Kent Wagin Wandering Wickepin	Provision of Planning Services by the Shire of Narrogin	Legal Contract	< 2 years
Toodyay	Dowerin Goomalling	Provision of Planning Services by the Shire of Toodyay	Service Agreement with Fee for Service	< 2 years

# Current Shared Services

Across the State, particularly in regional Western Australia, Local Governments support tourism in a number of ways. This ranges from the provision of infrastructure and services to support visitors; regional promotion; development of trails, museums and visitors’ centres; to supporting local and regional tourism associations and destination marketing organisations. The following represents a range of approaches adopted by Local Governments.

## Tourism

Lead Local Government	Participating Local Governments	Description	Governance Mechanism	Years Operating
Australia’s Coral Coast	Coorow Greater Geraldton Irwin Northampton	Development of a Collaborative model for visitor Information Services	Collaborative Project across the Coral Coast Region	
Bridgetown-Greenbushes	Boyup Brook Bridgetown-Greenbushes Donnybrook-Balingup Manjimup Nannup	The WBAC acts as an advocacy group by supporting or undertaking significant projects relating to promoting economic development and diversity and encouraging regional population growth.	Memorandum of Agreement	Since 2001
Central Wheatbelt Visitors Centre	Bruce Rock Corrigin Cunderdin Dowerin Kellerberrin Kondinin Koorda Kulin Lake Grace Merredin Mt Marshall Mukinbudin Narembeen Nungarin Quairading Tammin Trayning Westonia Wyalkatchem Yilgarn	Coordination of Visitor Services	Memorandum of Understanding	5-10 years
Great Geraldton	Carnamah Coorow Greater Geraldton Irwin Morawa	Regional Events Calendar		< 2

# Current Shared Services

## Tourism Continued

Lead Local Government	Participating Local Governments	Description	Governance Mechanism	Years Operating
Hidden Treasures	Broomehill-Tambellup Cranbrook Gnowangerup Katanning Kent Kojonup Plantagenet Woodanilling	Hidden Treasures: Regional Tourism Organisation	Incorporated Association	
Joondalup	Joondalup Stirling Wanneroo	Production of the Sunset Coast Holiday Planner	Service Agreement with Fee for Service	5-10 years
Marradong Country	Boddington Wandering Williams	Sub Regional Economic Development and Tourism including Marradong Self Drive Tourist Trail	Incorporated Body	
Narrogin	Cuballing Narrogin	Narrogin & Dryandra Visitor Centre		10+ years
Outback Pathways	Cue Meekatharra Mt Magnet Murchison Sandstone Upper Gascoyne Wiluna Yalgoo	Collaboration on promotion of Regional Tourism including funding to Australian's Golden Outback for 'Outback Pathways', working with Mid West Development Commission on Geo Tourism Strategy and Regional Visitors' Planner	Murchison Executive Group	
Pioneers Pathway	Dowerin Goomalling Merredin Nungarin Toodyay Wyalkatchem	Tourism trail	MoU for Advisory Committee	
ROE Tourism	Bruce Rock Corrigin Kondinin Kulin Lake Grace Narembeen Quairading	Pathways to Wave Rock	Incorporated Body	

# Current Shared Services

## Tourism Continued

Lead Local Government	Participating Local Governments	Description	Governance Mechanism	Years Operating
Southern Forests and Blackwood Valleys Tourism Association	Warren Blackwood Alliance of Councils	Regional Tourism Organisation	Incorporated Body with funding from Alliance and representation on the Board	Less than 1 year
Western Australia's Wildflower Country Inc.	Carnamah Coorow Dalwallinu Greater Geraldton Irwin Mingenew Moora Morawa Perenjori Three Springs	Joint planning and investigating tourism infrastructure needs in the region	Incorporated Association	Under Review
Wheatbelt Way	Dowerin Koorda Mount Marshall Mukinbudin Nungarin Trayning Westonia Wyalkatchem	NEWTravel Tourism organisation initiated by the North Eastern Wheatbelt Regional Organisation of Councils (NEWROC)	Incorporated Body	More than 5 years
Shared	Ashburton East Pilbara Karratha Port Hedland	Joint planning, investing and advocacy for the development of key tourist infrastructure including increased accommodation options, tourism attractions and signage		Less than 2 years
Shared	Greater Geraldton Northampton	Joint Planning and Investigating Tourism Infrastructure Update to the Pink Lake	Collaboration with Mid West Development Commission	

# Current Shared Services

## Other

Lead Local Government	Participating Local Governments	Description	Governance Mechanism	Years Operating
Bayswater	Bassendean	Provision of plant workshop to service equipment	Memorandum of Understanding	1+ years
Dandaragan	Coorow	Provision of Support for Sporting Club Development by the Shire of Dandaragan	Service Agreement between Shire of Dandaragan and DLGSC and support provided to Shire of Coorow	2 – 5 years
Inner City Collaboration	Perth South Perth Subiaco Victoria Park Vincent	Collaboration on Common Strategic Issues	Memorandum of Understanding	< 1 year
Laverton	Laverton Leonora Menzies Wiluna	Statutory Compliance Services provided by Third Party	Tender Process for Provider of Services for a 4 Year Contract. Annual fee averaged for participating Local Governments and charged to each Local Government by Provider	< 1 year
Morawa	Victoria Park	Strategic alliance to share information, services, resources, initiatives and partner on issues	Memorandum of Understanding	5+ years
Mosman Park	Cottesloe Peppermint Grove	Development of Public Health Plans		2 years
Mundaring Swan	Mundaring Swan	Midvale Hub Parenting Service	Memorandum of Understanding	30 years
Narrogin	Cuballing Narrogin Wagin Wickepin	Street Sweeping Services	Fee for Service	< 2 years

# Current Shared Services

## Other Continued

Lead Local Government	Participating Local Governments	Description	Governance Mechanism	Years Operating
Northern Growth Alliance	Chittering Dandaragan Gingin	Collaboration on Common Strategic Issues	Memorandum of Understanding	< 1 year
South East Corridor Councils Alliance (SECCA)	Armadale Canning Gosnells Victoria Park	Collaboration on Common Strategic Issues	Memorandum of Understanding	4 years
South Perth	Victoria Park	Provision of animal pound facilities and vegetation propagation services	Memorandum of Understanding	
Stirling	Stirling Swan	Settlement Engagement and Transition Support Program (Perth North East)	Service Level Agreement	1 year
Victoria Park	South Perth	Ad hoc/sweeping services provided by the Town of Victoria Park	Memorandum of Understanding	
Shared	Joondalup Stirling South Perth Swan	Shared Strategic Safety Resource	Memorandum of Understanding with Local Government Insurance Services	
GVROC Regional Climate Alliance (RCA)	Coolgardie Dundas Esperance Kalgoorlie-Boulder Laverton Leonora Menzies Ngaanyatjarraku Wiluna	Supports the appointment of a Regional Climate Alliance Coordinator to develop capacity building activities, implement climate adaptation and mitigation projects by assisting collaboration across the region through its nine members		



# Current Shared Services

Local Governments often initiate or participate in inter agency forums to focus on critical community issues. Other agencies come from State Government and the not for profit sector and may involve community groups and representatives.

## Inter Agency Collaboration

Lead Local Government	Participating Local Governments	Description	Governance Mechanism	Years Operating
Currently Anglicare WA lead	Kwinana Mandurah Murray Rockingham Waroona	Peel Rockingham and Kwinana Suicide Community Response Group	Currently developing Terms of Reference to be in place by EOFY	7 years
Headspace Rockingham	Rockingham	Headspace Rockingham Consortium	Terms of Reference	8 years
Joondalup & Wanneroo	Joondalup Wanneroo	Establishment of the Joondalup Wanneroo Interagency Homelessness Action Group (JWIHAG) which includes 15 local agencies and community groups to develop a Regional Homelessness Strategy	Ad hoc	5-10 years
Office of Homelessness WA Alliance to End Homelessness	Kwinana Mandurah Rockingham	Project Zero – Rough Sleeper Coordination Group (formerly Grassroots Working Group)	Terms of Reference & MoU	3 years
Rockingham	Kwinana Rockingham	Homelessness Interagency Network	Terms of Reference	10 years
Rockingham	Rockingham	Emergency Relief Providers Network	Alliance	2022 onwards
Rockingham	Kwinana Rockingham	Safe Family Alliance	Memorandum of Understanding/ Alliance	6 years
Rockingham	Kwinana Rockingham	Kwinana Rockingham Action for Tomorrow's Youth	Alliance	18 years
Rockingham	Kwinana Rockingham	Local Drug Action Group	Alliance	10 years
Rockingham	Kwinana Rockingham	Rockingham Liquor Accord - Licence premise and alcohol management	Terms of Reference	2022 onwards

# Current Shared Services

## Inter Agency Collaboration Continued

Lead Local Government	Participating Local Governments	Description	Governance Mechanism	Years Operating
Rockingham	Cockburn Kwinana Mandurah Rockingham	Mandurah Kwinana and Rockingham Access and Inclusion Network	Terms of Reference	6 + Years
Rockingham	Kwinana Rockingham	Customised Employment network	Terms of Reference (in development)	New this F/Y
Rockingham	Rockingham	Age Friendly Rockingham Network (previously Active Aging Network)	Terms of Reference	15 years
Rockingham	Rockingham	Rockingham Early Years Network	Alliance	10 years
WA Alliance to End Homelessness	Kwinana Mandurah Rockingham	Project Zero – Improvement Team	Terms of Reference & MoU	3 years
	Mandurah Murray Rockingham Waroona	Peel Mosquito Management Group works to control mosquitoes in the Peel Region working with the Department of Health	Memorandum of Understanding	MoU to 2025
	Mandurah Kwinana Rockingham	Local Government Community Safety Network	Alliance	2 years
	Department of Health Kwinana Rockingham	Mental Health Subnetwork	Terms of Reference under the Mental Health Commission	5 years

# Mechanisms for Cooperation and the Provision of Shared Services

Mechanism	Structure	Purpose
<p><b>Regional Council</b></p>	<p><i>The Local Government Act 1995</i> refers to Regional Local Governments in Part 3 (Division 4) as ‘two or more Local Governments; who may (subject to Minister’s approval) establish a regional Local Government to do things, for the participants, for any purpose for which a Local Government can do things under this Act or any other Act.</p>	<p>Regional Local Governments or Regional Councils (as they are often known) may exist in specialist areas and are formed to oversee management of a particular function, traditionally waste management services. A landfill site, for example, may serve six Local Governments, rather than each of them having individual facilities. A Regional Council may then be established, consisting of members of each Council, to manage this facility. Some Regional Councils have extended the scope of services provided to their member Local Governments beyond the management of waste and waste facilities.</p> <p>There are currently eight Regional Councils in Western Australia in both metropolitan and regional areas.</p>
<p><b>Voluntary Regional Organisations of Councils (VROCs)</b></p>	<p>Governance arrangements can vary, but most operate under a Memorandum of Understanding generally with administrative support provided by the members Councils on a rotational basis. Memorandums of Understanding commonly outline the scope of activities, membership arrangements, funding arrangements and administrative support.</p>	<p>VROCs are established to work collaboratively for regional planning and shared projects that benefit a region. Projects are often related to regional service delivery, environmental issues, regional facility planning, tourism projects, waste management and strategic issues in common.</p> <p>There are currently sixteen VROCs operating in Western Australia in both metropolitan, and more commonly, regional areas.</p>
<p><b>Incorporated Bodies</b></p>	<p>Some Local Governments participate in associations or alliances formed for a specific purpose under the <i>WA Incorporated Associations Act</i>.</p>	<p>Some Local Governments collaborate to form incorporated associations in order to provide a formal governance arrangement for the conduct of a particular activity most often outside the normal functions of a local government. These associations often include members that are not a Local Government. They may be formed to undertake tourism/economic development activities or to deliver a specific regional project or service, such as aged housing.</p>

# Mechanisms for Cooperation and the Provision of Shared Services continued

Mechanism	Structure	Purpose
<p><b>Regional Subsidiaries</b></p>	<p>A Regional Subsidiary is a semi-independent collaborative organisation established by two or more local governments to provide new or existing services that can be more effectively delivered together than by one local government alone.</p> <p>It is established under the <i>Local Government Act 1995</i> with the agreement of two or more local governments. Local Governments wishing to establish a Regional Subsidiary must develop a Charter and Business Plan and seek feedback from their respective communities. Each Local Government must approve the Charter and Business Plan before seeking the approval of the Minister for Local Government, Sport and Cultural Industries.</p>	<p>A Regional Subsidiary can deliver one or more services currently delivered or functions performed by a local government. These could include rating services, records management, environmental health services, finance functions, procurement to name a few. It can also initiate new opportunities such as tourism, aged care, procurement, etc.</p> <p>The purposes of a Regional Subsidiary are captured in its Charter and Business Plan.</p>
<p><b>Beneficial Enterprises</b></p>	<p>Beneficial Enterprises (or Council Controlled Organisations) are arms-length entities that can deliver projects and services required by the community. They provide a vehicle for greater efficiency and improved partnering practices for Local Government and can provide services &amp; facilities that are not attractive to private investors or where market failure occurs.</p> <p>Beneficial Enterprises cannot carry out any regulatory function of a Local Government and have a Skills Based Board.</p> <p>They are not intended for outsourcing essential services.</p> <p><b>Example activities could be:</b></p> <ul style="list-style-type: none"> <li>• Affordable housing projects</li> <li>• Urban regeneration</li> <li>• Measures to address economic decline in Regional WA</li> <li>• Arts Facilities - Activity requiring flexibility</li> </ul>	<p>WALGA is continuing to advocate for Local Governments to be able to establish Beneficial Enterprises.</p>



**WALGA**

Influence. Support. Expertise.

ONE70 Level 1,  
170 Railway Parade  
West Leederville WA 6007

08 9213 2000  
info@walga.asn.au

[walga.asn.au](http://walga.asn.au)